Links to Additional Resources and Supporting Materials

The following set of links and references is neither exhaustive nor exclusive, but is intended to give you an initial stepping stone into your wider research of many of the topics introduced in MLA603. You may find these reference links useful in supporting your answers to the assessment section, but remember that using these links alone will not be sufficient to attain the highest possible marks and I encourage you to go beyond this first step and explore the wide world of Leadership and Management.

Whist every effort is made to ensure that the resources listed below are up to date on a regular basis, please be aware that some of the links may lead to webpages that are not under the control of MLA College. If you come across a link that has stopped working, please don't hesitate to email your tutor so that it can be updated promptly.

Suggested Further Reading:

Primal Leadership: Realizing the Power of Emotional Intelligence by Daniel Goleman, Annie McKee, Richard E. Boyatzis (2002), Harvard Business School Press.

Transformational Leadership by Bernard M Bass & Richard E Riggio, Psychology Press; 2nd edition (2005), ISBN-10: 0805847626.

Wellington: The Years of the Sword by Elizabeth Longford, HarperCollins Publishers Ltd; New edition edition (1971), ISBN-10: 0586035486

The Structuring of Organisations by Henry Mintzberg, Prentice-Hall (Jun. 1990), ISBN-10: 0138537712

Morgan, Jacob, The Future of Work: Attract New Talent, Build Better Leaders, and Create a Competitive Organization - Wiley; 1 edition (August 25, 2014), ISBN-10: 1118877241

The Ghost in the Machine by Arthur Koestler, Penguin Group (1967), ISBN-10: 0091271304

Additional Sources:

Leadership Style Reference:

https://www.verywell.com/what-is-transformational-leadership-2795313 (June 2023)

https://www.verywell.com/what-is-transactional-leadership-2795317 (June 2023)

Organisational Theory:

https://www.mindtools.com/aiydadc/organization-design (June 2023)

https://thebusinessprofessor.com/en_US/management-leadership-organizational-behavior/organizational-structure-definition (June 2023)

MLA603 Additional Resources https://www.forbes.com/sites/jacobmorgan/2015/07/22/the-complete-guide-5-types-of-organizational-structures-for-the-future-of-work/#3eba97127705 (June 2023)

Influence of shipping company organization on ship's team work effectiveness by Capt. Toni Bielić, Ph. D. University of Split Faculty of Maritime Studies Zrinsko-Frankopanska 38, HR – 21000 Split, Croatia - available from https://bib.irb.hr/datoteka/405047.Bielic.pdf

The relationships between seafarers and shore-side personnel: An outline report based on research undertaken in the period 2012-2016.

https://orca.cardiff.ac.uk/id/eprint/92378/1/The%20relationships%20between%20seafarers%20and%20shore-side%20personnel.pdf (June 2023)

Organisational Culture:

https://www.managementstudyguide.com/types-of-organization-culture.htm (June 2023)

Change Leadership and Change Management Reference:

http://www.forbes.com/sites/johnkotter/2011/07/12/change-management-vs-change-leadership-whats-the-difference/#78ad89218ec8 (June 2023)

https://hbr.org/2016/01/4-things-successful-change-leaders-do-well (June 2023)

https://www.ccl.org/wp-content/uploads/2016/09/navigating-change-a-leaders-role-center-for-creative-leadership.pdf (June 2023)

http://www.mckinsey.com/business-functions/organization/our-insights/the-irrational-side-of-change-management (June 2023)

Risk Management and Risk Leadership Reference:

http://iveybusinessjournal.com/publication/the-role-of-leadership-in-managing-risk/ (June 2023)

http://www.ferma.eu/app/uploads/2013/08/leadership-and-risk-management-executive-summary.pdf (June 2023)

https://www.apm.org.uk/blog/the-role-of-leadership-in-risk-management/ (June 2023)

http://www.ferma.eu/app/uploads/2016/04/Tomorrows-Risk-Leadership.pdf (June 2023)

http://www.ferma.eu/app/uploads/2011/11/roads-to-ruin-a-study-of-major-risk-events.pdf (June 2023)

Stakeholder Management

Freeman, R. Edward (1984). Strategic Management: A stakeholder approach. Boston: Pitman. ISBN 0-273-01913-9.

MLA603 Additional Resources